

ASUR

AEROPUERTOS DEL SURESTE



airport
carbon
accredited
OPTIMISATION



SCIENCE
BASED
TARGETS



WORLD
TRAVEL &
TOURISM
COUNCIL

ASUR
AEROPUERTOS DEL SURESTE



Cancún International Airport

Some of the statements contained in this presentation discuss future expectations or state other forward-looking information. Those statements are subject to risks identified in this press release and in ASUR's filings with the SEC. Actual developments could differ significantly from those contemplated in these forward-looking statements. The forward-looking information is based on various factors and was derived using numerous assumptions. Our forward-looking statements speak only as of the date they are made and, except as may be required by applicable law, we do not have an obligation to update or revise them, whether as a result of new information, future or otherwise.

Long Serving
Experienced
Management

Company
Overview

Regulation

Operational
Information

Commercial
Revenues

Financial
Information

Strategic
Matters

International

Fernando Chico Pardo

Chairman of the Board of Directors

with company since 2005

Adolfo Castro Rivas

Chief Executive and Financial Officer
Head of Investor Relations

with company since 2000

Claudio Góngora Morales

General Counsel

with company since 1999

Alejandro Pantoja López

Chief Infrastructure Officer

with company since 2001

Carlos Trueba Coll

General Director of Cancún Airport

with company since 1998

Héctor Navarrete Muñoz

General Director of Regional Airports

with company since 1998

Adán González Martínez

Chief Commercial Officer

with company since 2026

Gilberto Pacheco Velasco

Chief Financial Officer for South America

with company since 2026

Key value drivers



- Long-term concession investments in attractive locations in Mexico, the Caribbean and South America
- Track record of **consistent passenger growth**
- **Balanced mix** of international and domestic traffic
- Successful, market leading **commercial business strategy**
- Strong **cash flow** profile and solid **balance sheet**
- Special focus on **sustainability**: high **ESG** standards
- Robust **corporate governance** and **board of directors** with **experienced management**

ASR
LISTED
NYSE

25 years

Company
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Matters

International

Continuous commitment to implement ESG Best Practices



Energy and climate change

- Permanent program to monitor emissions (scopes 1, 2 & 3)
- Level 3 certification under ACA (Airport Carbon Accreditation) program, due to reductions in our direct and indirect carbon emissions in all airports
- Acquisition of electrical vehicle fleet
- Solar energy generation in more than 50% of our airports in Mexico

Conservation of natural resources and biodiversity

- Alliance building with organizations specialized in conservation of biodiversity and development of sustainable resources for communities
- In process of installing rainwater capturing systems at airports
- Implementation of circular economy projects to increase annual volume of recycled waste products

Certifications

- ISO 14001 in all airports
- Socially Responsible Company
- Environmental Compliance and Sustainable Tourism certification (Mexican Environmental Protection Agency) in all Mexican airports

Welfare of our workforce

- Health and safety: promotion of health and safety standards with safety management systems and permanent campaigns on physical and emotional wellbeing
- Training: development and implementation of opportunities for training and schooling among employees
- Gender and diversity: commitment to increase proportion of women and diversity in the workforce through our Equality, Diversity and Inclusion policy effective 2024
- Stability in the workplace: staff turnover of 4.16% (average in México is 17%)

Active participation in community development

- Contributions to civil associations in southeast of Mexico relating to services for disabled people, health, culture and education
- Support through Sustainable Social Investment Program for projects to contribute to economic inclusion of communities in southeast of Mexico, with special focus on indigenous communities

Good corporate governance and fair business practice

- Board of Directors: 11 members (64% independent members), 36% women, 64% men
- Corporate Governance:
 - Audit Committee (100% independent members)
 - Nominations & Compensations Committee
 - Operations Committee
 - Acquisitions & Contracts Committee
 - Sustainability Committee
- Transparency: reporting of ESG performance on platforms such as CDP, S&P, MCSI, CEMEFI

Innovation and client focus

- Continuous improvement in airport service quality using passenger satisfaction surveys and other tools
- Safe, accessible facilities with constant upgrades to ensure world-class service
- Improvements to complaints handling procedures

Promotion of human rights

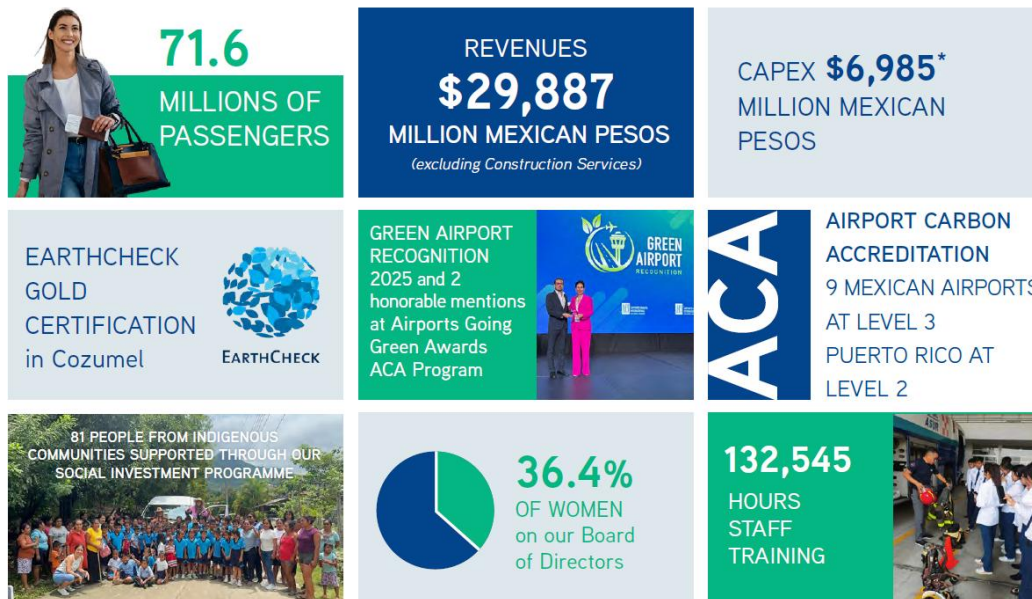
- Alliances with private and humanitarian organizations to promote human rights within and outside the company

ESG: Sustainability is a key strategy in our business model



For many years now, our commitment to sustainability has been aligned with the 2030 Agenda and the Sustainable Development Goals of the United Nations

Our sustainability performance in 2025



2025 Annual Sustainability Report
available at:

[https://www.asur.com.mx/media/Responsabilidad%20Social/Ingles/ASUR%20Annual%20Sustainability%20Report%20%202025%20\(1\).pdf](https://www.asur.com.mx/media/Responsabilidad%20Social/Ingles/ASUR%20Annual%20Sustainability%20Report%20%202025%20(1).pdf)



Active participant of **United Nations Global Compact**, in Mexico and internationally



Certified by **CEMEFI** as Socially Responsible Company (18th year)



Airports' Environmental Management Systems certified under **ISO 14001**



Environmental Compliance certification from Mexican Environmental Protection Agency



Airports in Mexico (level 3) and Puerto Rico (level 2), registered with the **Airport Carbon Accreditation** initiative organized by ACI.



GRI reporting standards implemented in 2008



First Airport Group in Mexico to join the **Science Based Targets** initiative



EarthCheck Certified: "Platinum" in Huatulco, and "Silver" in Cozumel



9 airports with **Distintivo S**: sustainable tourism certification endorsed by Mexican Ministry of Tourism

Focus on **quality of life** for employees and community relations

Strict standards of **corporate governance** and **business ethics**

ASR
LISTED
NYSE

25 years

Company
Overview

Regulation

Operational
Information

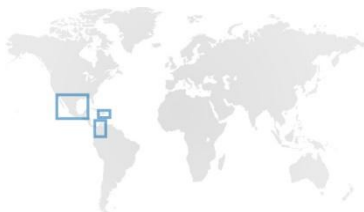
Commercial
Revenues

Financial
Information

Strategic
Matters

International

Geographical
presence
16 airports

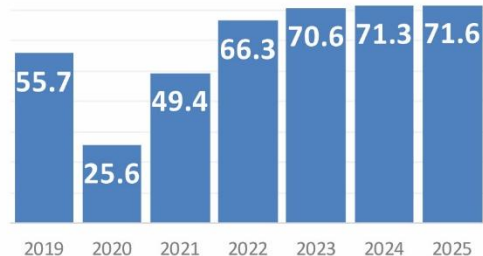


a total of

71.6M PAX

(2025: 0.3% increase YOY vs 2024)

ASUR Consolidated (Annual Figures)



	Annual		% Change
	2024	2025	
Total PAX	71.3	71.6	0.3
Domestic PAX	44.5	44.8	0.8
International PAX	26.8	26.7	(0.4)

	Accumulated Jan - Jul		% Change
	2025	2026	
Total PAX	42.8	42.6	(0.6)
Domestic PAX	26.2	26.5	1.0
International PAX	16.6	16.1	(3.2)

Mexico



9 airports

40.6M PAX

(2025: 2.0% decrease YOY vs 2024)

Puerto Rico



San Juan

1 airport

13.6M PAX

(2025: 3.0% increase YOY vs 2024)

Colombia



Corozal
Carepa
Monteria
Medellín
Quibdó
Rionegro

6 airports

17.3M PAX

(2025: 4.0% increase YOY vs 2024)

Cancún: Close to major Canada, U.S., Mexico & Latin America destinations

Illustrative
flight times
from various
destinations

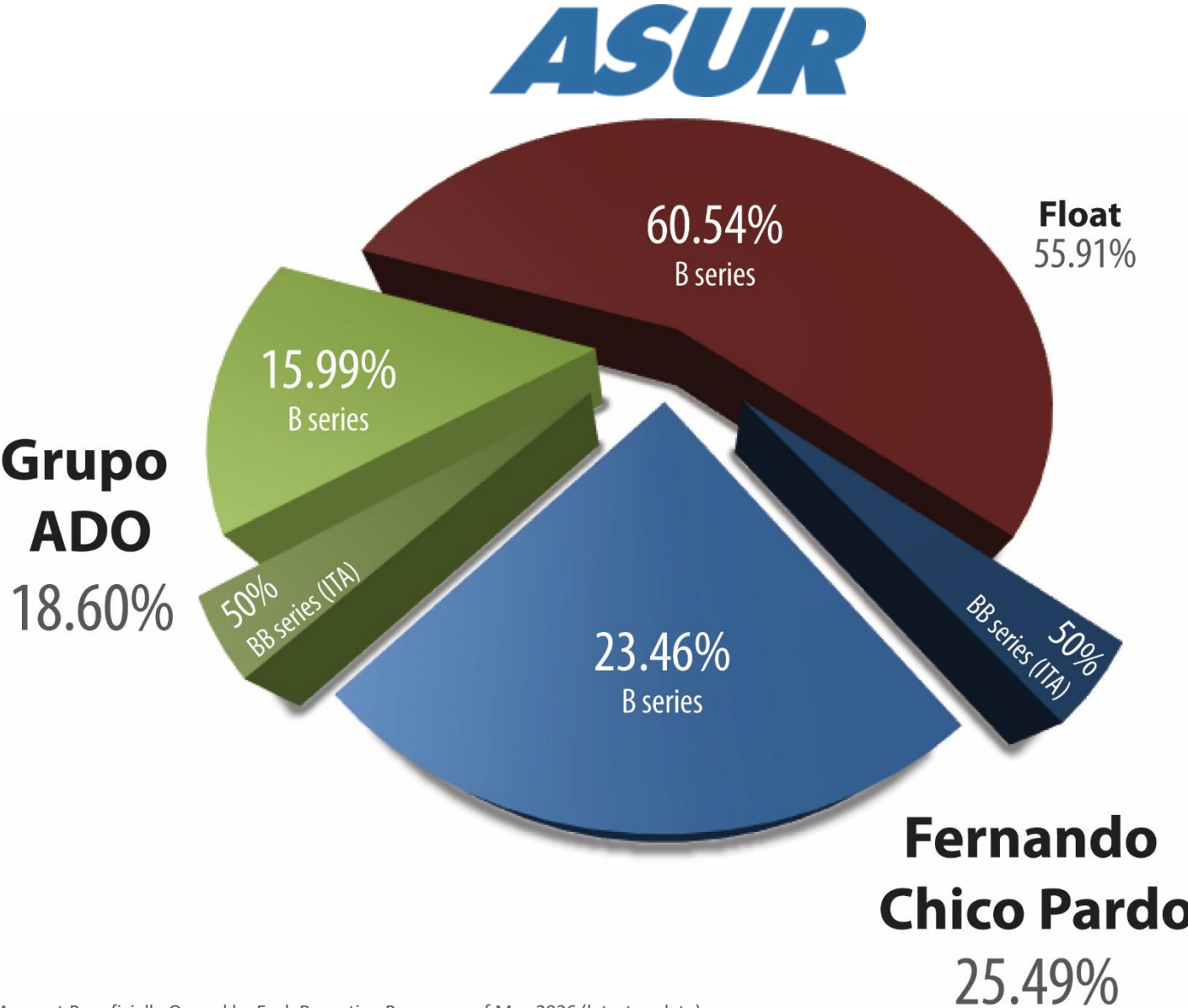


Private airports / airport groups listed on global stock exchanges

ASUR, GAP and Corporación America are the only Latin American Airport Groups listed on NYSE



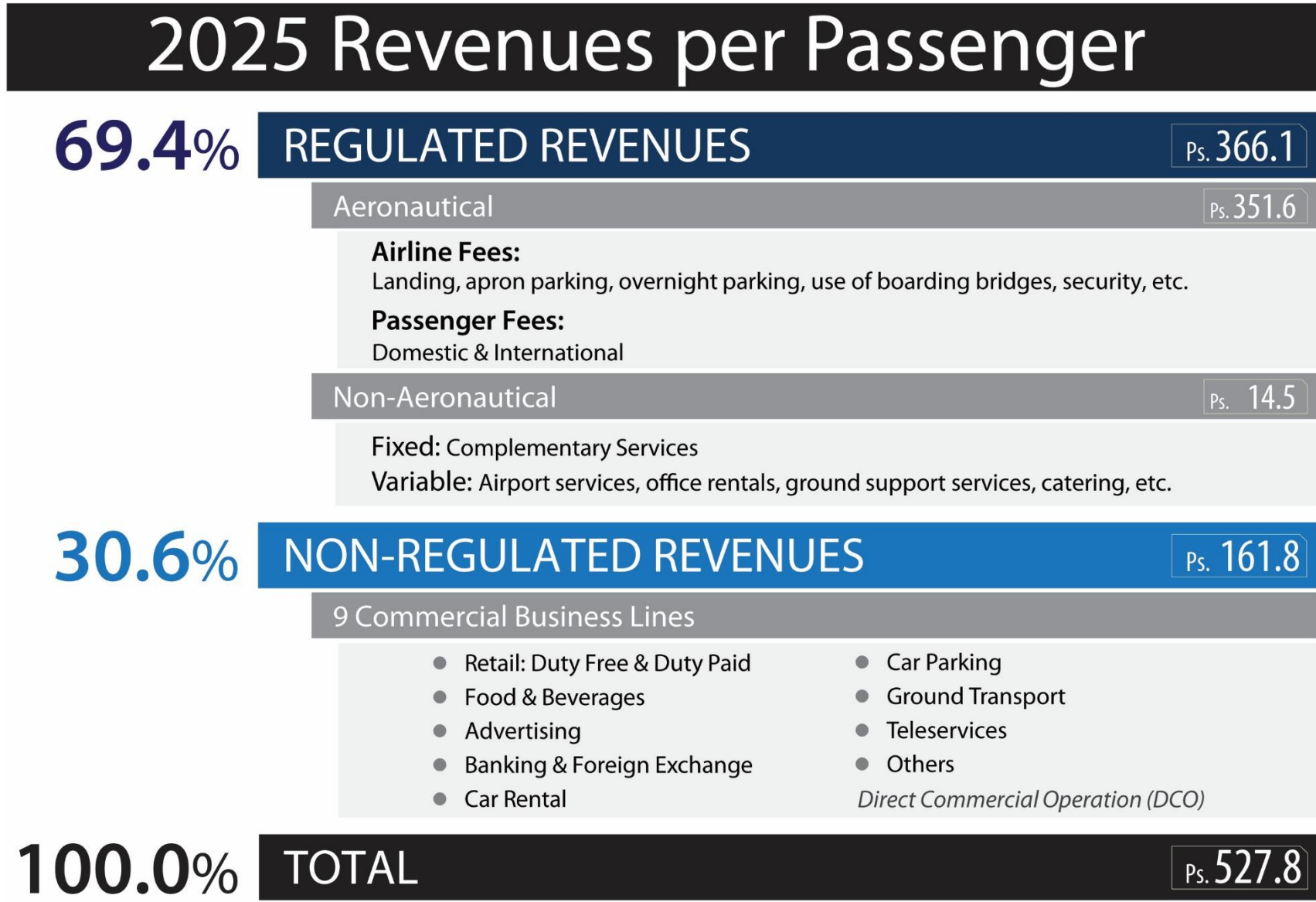
Fernando
Chico Pardo
& Grupo ADO



* Aggregate Amount Beneficially Owned by Each Reporting Person, as of May 2026 (latest update)
https://www.sec.gov/Archives/edgar/data/1123452/000114036126023389/xslSCHEДУLE_13D_X02/primary_doc.xml

Dual Till System

Regulated + Non Regulated Revenues





MDP
Committed
Investments

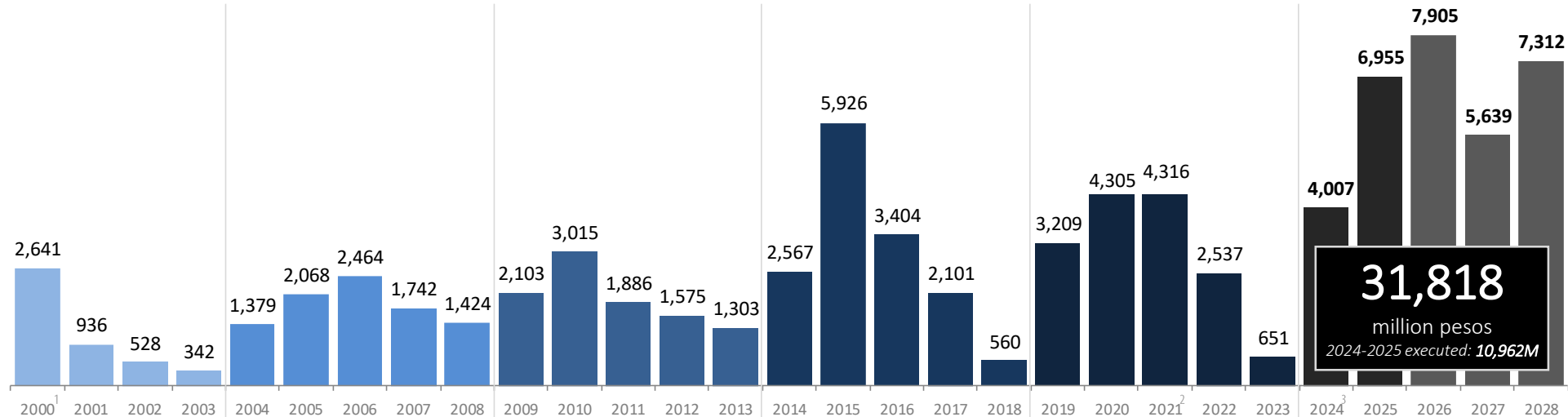
1999-2023:
52,982
million pesos

2024-2028:
31,818
million pesos

Visibility on capital expenditure requirements, as maximum rate negotiated along with Master Development Plan (MDP) is a function of programmed CAPEX

MDP Investment Commitments

(expressed in December 2025, Million Pesos)



1999-2018 key projects

- 1999: Government CAPEX backlog
- 2005: 9/11 security standards
- 2006-2007: Terminal 3 and second runway in CUN
- 2011: Passenger flow separation in CUN
- Required works for Airport Certification (9 airports)
- Terminal building expansion:
 - 2011-2013: HUX, MID, OAX and VSA
 - 2014-2016: Terminal 2 & 3 in CUN and VER
 - 2014-2017: Terminal 4 (phase one) in CUN

2019-2023 key projects

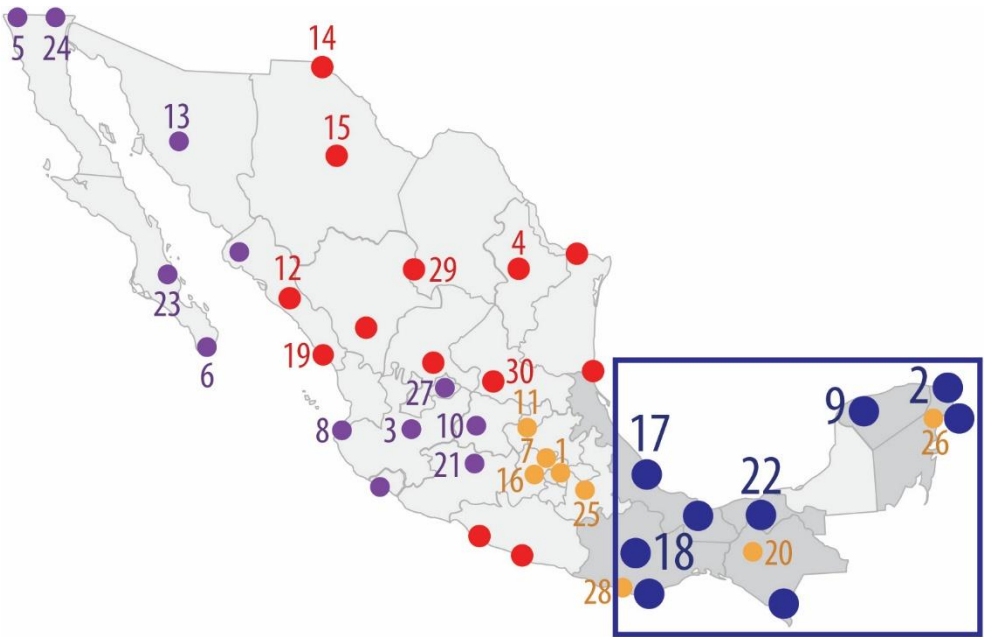
- MID: Terminal expansion (includes a complete reconfiguration)
- CUN: Terminal 4 expansion, parallel taxiway on runway 12L-30R, new access roads
- OAX & VSA: Terminal expansions
- ALL: Runway, Taxiways & Apron repaving + equipment renewal

2024-2028 key projects

- CUN: Terminal 4 expansion (second phase) + 4 boarding gates, new connecting taxiway to T4, total reconstruction and expansion of T1, and expansion of airport roadways.
- OAX: Terminal building large-scale reconstruction and expansion
- CZM, HUX, MID & VSA: Minor terminal expansions
- ALL: Runway, Taxiways & Apron repaving + equipment renewal

¹ Committed investments from May 1999 to Dec 2000; ² During 1Q'21, AFAC (Aeronautical Federal Agency) in Mexico approved the Extraordinary Revision (due to COVID-19 pandemic) of ASUR's MDP for 2019-2023; ³ 2024-2028 Efficiency Factor approved: 0.80% annual, 2024 - 2025 Executed, 2026-2028 Programmed; Committed investments according to the approved MDP, expressed in million pesos as of Dec. 2025 based on the Mexican construction price index in accordance with the terms of the MDP. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

Mexican Airports by PAX
(thousand PAX)



	2025 PAX			Total PAX 06-25 CAGR %
	International	Domestic	Total	
 ASUR AEROPUERTOS DEL SURESTE	21,010	19,775	40,785	5.9%
 Grupo Aeroportuario del Pacífico	16,987	40,678	57,665	5.6%
 OMA	4,347	24,653	29,000	4.9%
All of Mexico ¹	61,907	129,338	191,245	5.1%

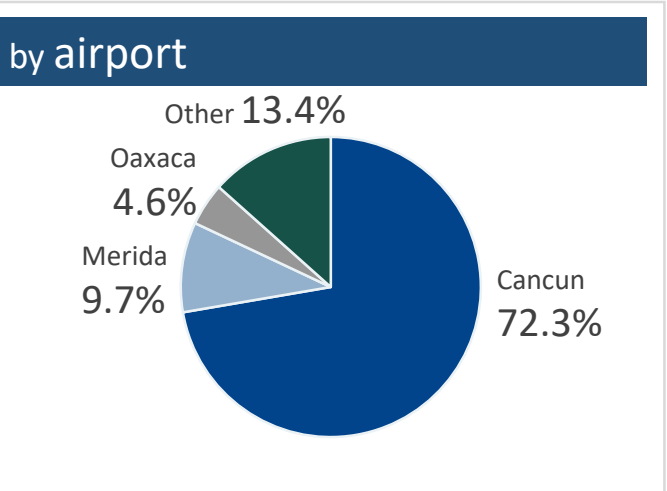
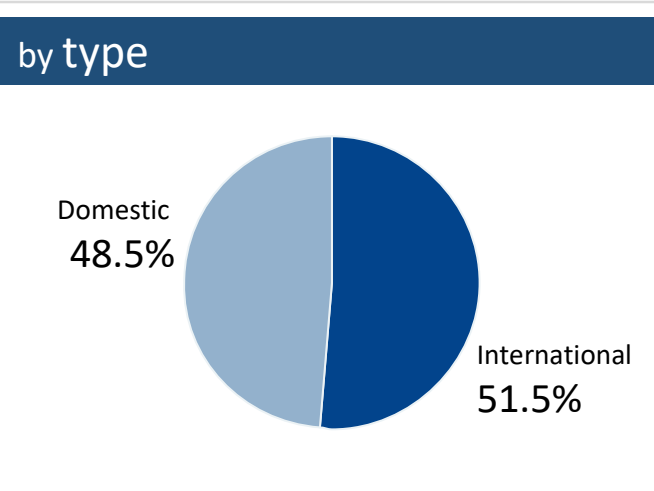
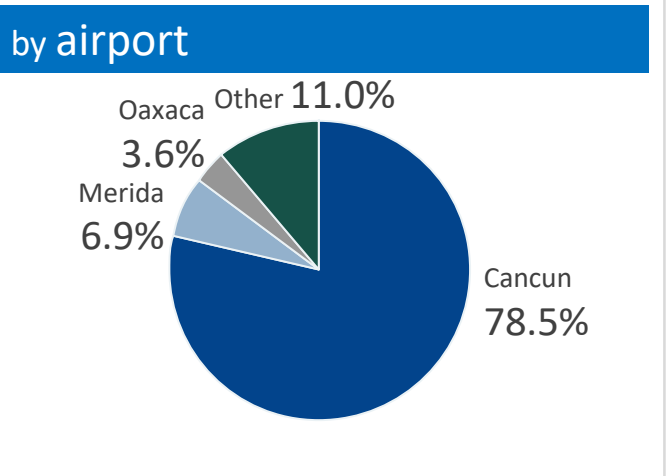
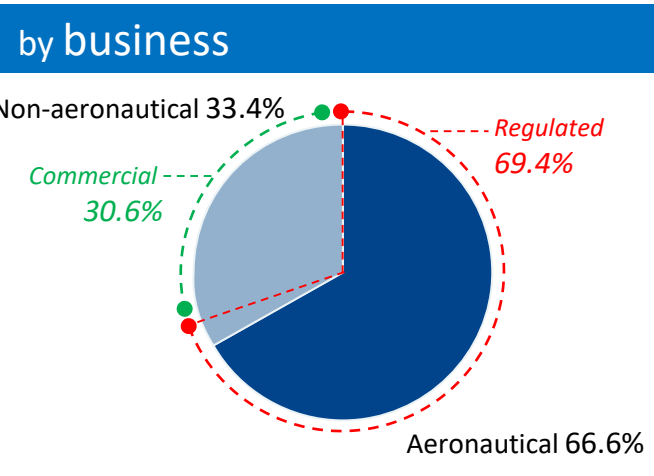
Rank 2025	Group	Airport	Pax ('000s)			Var % 25 vs.24	CAGR % 19-25
			2019	2024	2025		
1	AICM	Mexico City	50,304	45,359	44,606	(1.7%)	(2.0%)
2	ASUR	Cancun	25,482	30,564	29,479	(3.6%)	2.5%
3	GAP	Guadalajara	14,824	17,877	18,774	5.0%	4.0%
4	OMA	Monterrey	11,177	13,651	15,777	15.6%	5.9%
5	GAP	Tijuana	8,917	12,578	12,766	1.5%	6.2%
6	GAP	Los Cabos	5,339	7,509	7,553	0.6%	6.0%
7	AIFA	Santa Lucía	0	6,348	7,079	11.5%	NA
8	GAP	Puerto Vallarta	4,931	6,811	6,957	2.1%	5.9%
9	ASUR	Merida	2,791	3,717	3,952	6.3%	6.0%
10	GAP	Bajío	2,747	3,180	3,317	4.3%	3.2%
11		Querétaro	1,175	2,075	2,409	16.1%	12.7%
12	OMA	Culiacan	2,459	2,275	2,227	(2.1%)	(1.6%)
13	GAP	Hermosillo	1,840	2,175	2,223	2.2%	3.2%
14	OMA	Cd. Juárez	1,597	2,143	2,131	(0.6%)	4.9%
15	OMA	Chihuahua	1,700	1,850	1,956	5.7%	2.4%
16		Toluca	689	1,704	1,927	13.1%	18.7%
17	ASUR	Veracruz	1,476	1,726	1,885	9.2%	4.2%
18	ASUR	Oaxaca	1,196	1,793	1,871	4.3%	7.7%
19	OMA	Mazatlan	1,161	1,878	1,749	(6.8%)	7.1%
20		Tuxtla Gtz	1,496	1,682	1,709	1.6%	2.2%
21	GAP	Morelia	890	1,314	1,518	15.5%	9.3%
22	ASUR	Villahermosa	1,245	1,488	1,454	(2.3%)	2.6%
23	GAP	La Paz	998	1,209	1,347	11.4%	5.1%
24	GAP	Mexicali	1,192	1,037	1,278	23.2%	1.2%
25	GAFSACOMM	Puebla	762	1,076	1,255	16.6%	8.7%
26	GAFSACOMM	Tulum	0	1,237	1,249	0.9%	NA
27	GAP	Aguascalientes	848	963	985	2.3%	2.5%
28	ASA	P. Escondido	408	850	949	11.6%	15.1%
29	OMA	Torreon	709	816	847	3.7%	3.0%
30	OMA	San Luis Potosi	643	738	837	13.3%	4.5%

¹ According to the Communications and Transport Ministry's website <https://www.gob.mx/cms/uploads/attachment/file/1051975/proucto-aeropuerto-2006-2025-dic-27012026.xlsx> (excludes transit and GA PAX);

2025

Total Revenue per PAX:

Ps.527.8



Source: Company filings; Note: Non-aeronautical revenues are derived from leasing of space in airports to airlines, restaurants, retailers and other commercial tenants and access fees collected from third parties providing complementary services (such as catering, handling, and ground transport). Commercial revenues are all non-aeronautical and include revenues related to retail (duty free & duty paid), food & beverages, advertising, banking & foreign exchange, car rental, car parking, ground transport, teleservices and others. Revenues from Construction Services are not included. PAX traffic excludes transit and general aviation. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.



ASR
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NYSE
25 years

1990 – 2025
TOTAL PAX
CAGR:
5.8%

Company
Overview

Regulation

Operational
Information

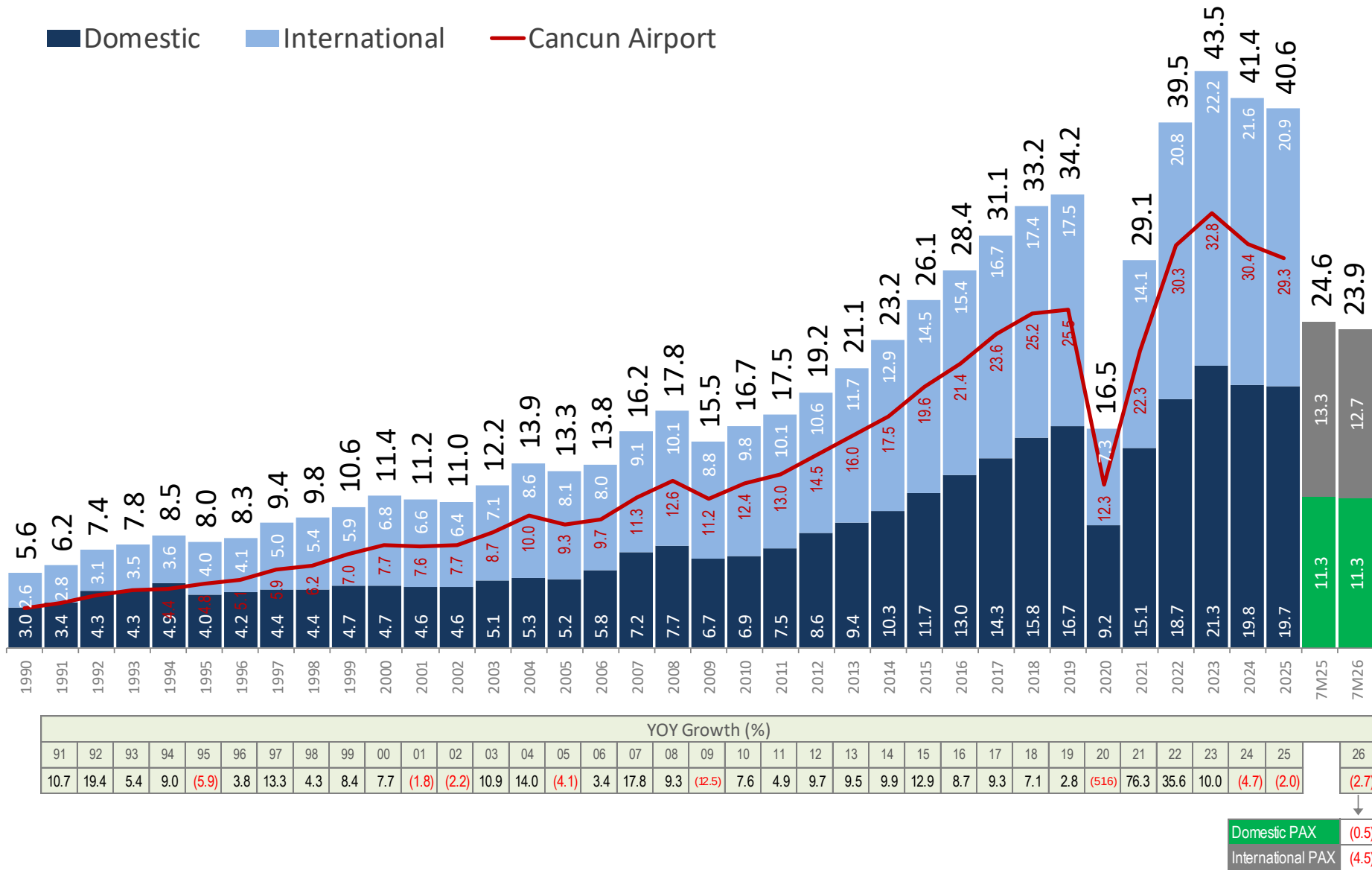
Commercial
Revenues

Financial
Information

Strategic
Matters

International

CAGR '90–'25 (INT): **6.1%**
CAGR '90–'25 (DOM): **5.5%**
CAGR '90–'25 (Cancun): **6.7%**



Source: ASA from 1990-1998. ASUR management thereafter; Transit and General Aviation Excluded; Otherwise stated, figures from operations in PR and Colombia are excluded.



ASR
LISTED
NYSE

25 years

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Operational
Information

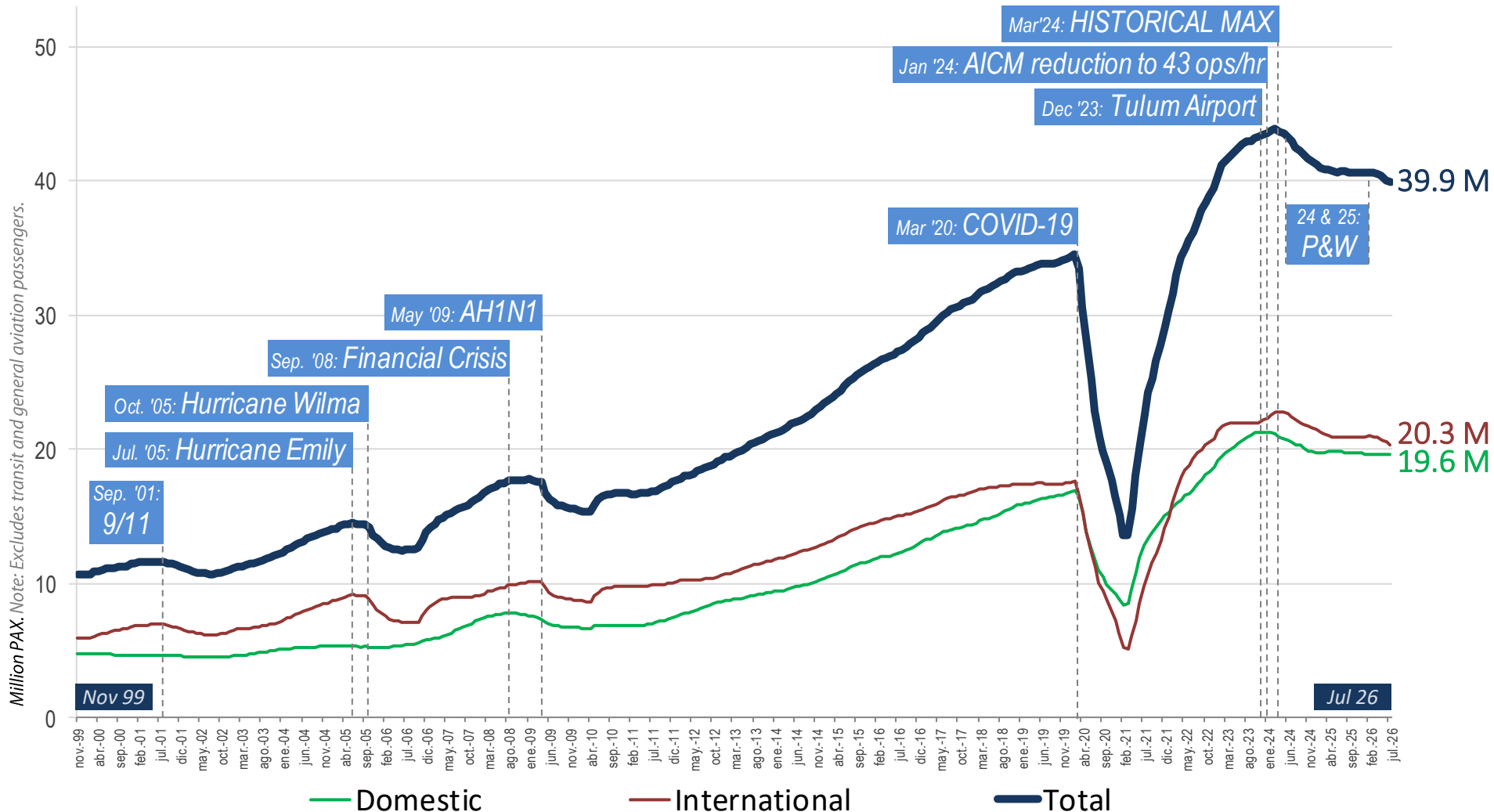
Commercial
Revenues

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Strategic
Matters

International

Passenger
traffic during
last 12-
months at
each specific
date
(million PAX)



EVENT	RECOVERY AFTER
Sep '01: 9/11	13 months
Oct '05: H. Wilma	16 months
May '09: H1N1	26 months
Mar '20: COVID-19	27 months

Type of PAX	Historical Max.	(%) Jul 26 vs. Hist. Max
Domestic	Nov '23	(7.8%)
International	Mar '24	(10.9%)
TOTAL	Mar '24	(9.0%)

Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded

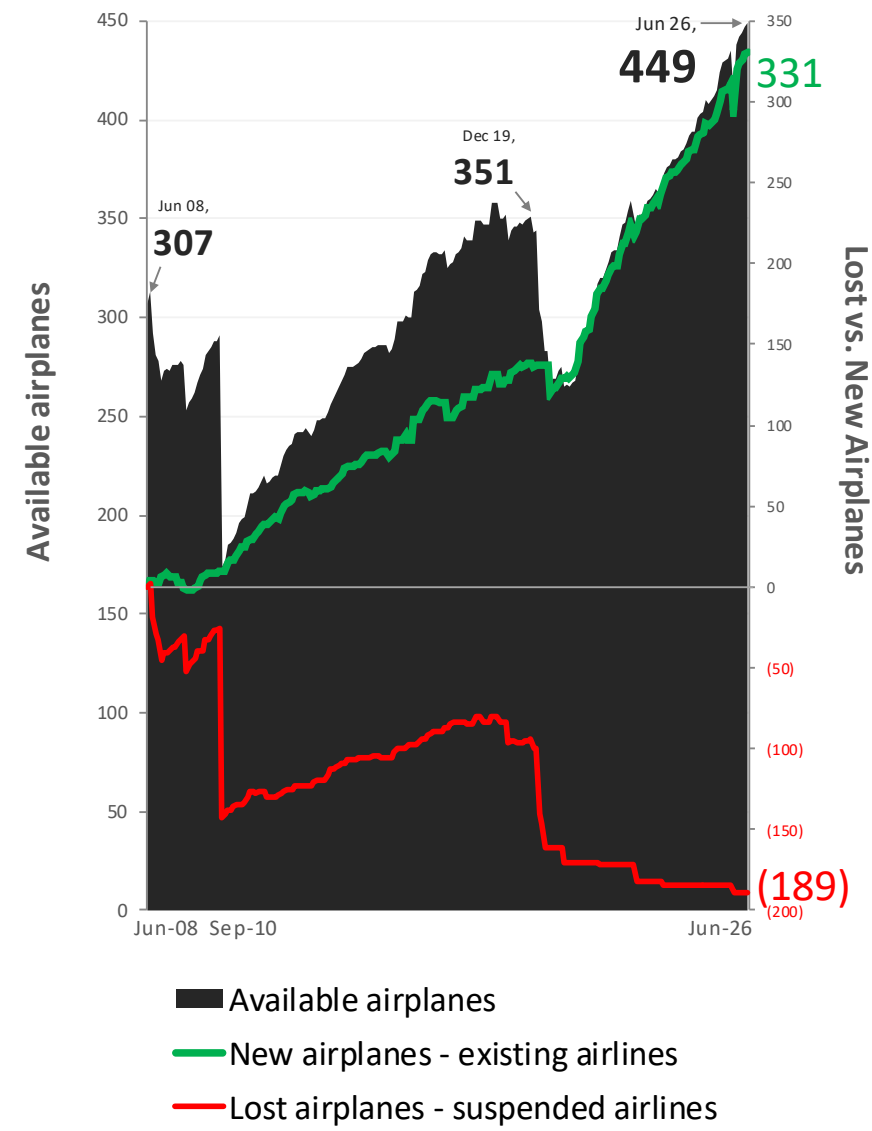
2026 Industry Estimates:

469 available airplanes

Last update: Dec 2025

Source:
www.airfleets.net
www.centreforaviation.com
www.aerotransport.org
www.sct.gob.mx
www.boeing.com/commercial/#/products-and-services
www.airbus.com/aircraft/market/orders-deliveries.html
Industry Press Releases

Available Airplanes in Mexico



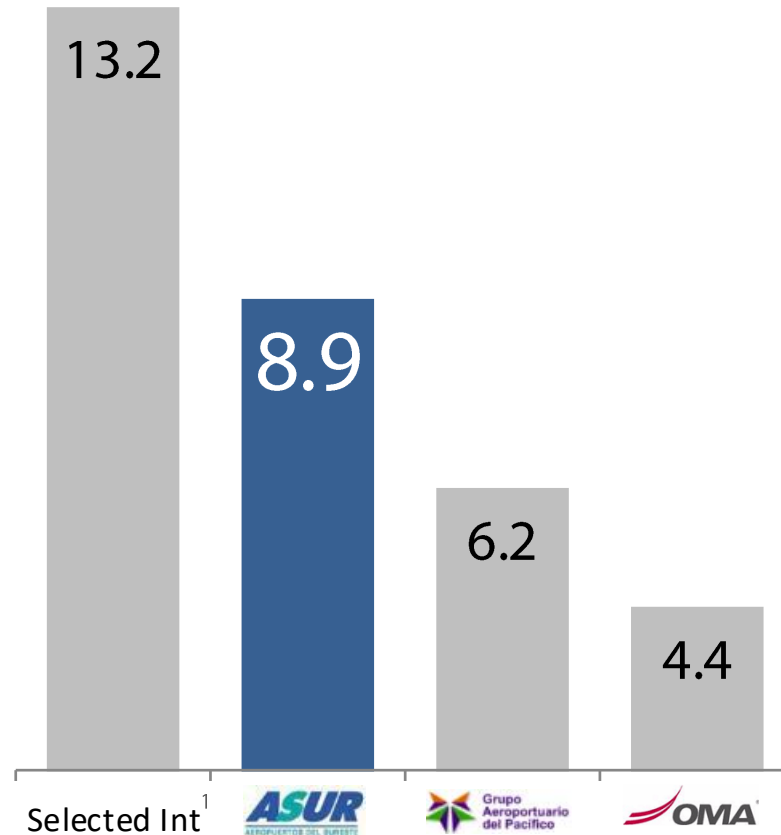
a) Existing Airlines					
	jun-08	dic-19	jun-26	New Airplanes	Var. % Jun 26/Jun 08
VOLARIS	17	81	157	140	824%
AEROMEXICO	94	128	169	75	80%
VIVAEROBUS	7	36	109	102	1,457%
TAR	0	11	6	6	100%
MEXICANA	0	0	8	8	100%
Subtotal	118	256	449	331	281%

b) Suspended Airlines					
	jun-08	dic-19	jun-26	Lost Airplanes	Date Suspended
AEROCALIFORNIA	22	0	0	(22)	Aug 08
AVOLAR	8	0	0	(8)	Sep 08
NOVA AIR	3	0	0	(3)	Sep 08
ALADIA	3	0	0	(3)	Oct 08
ALMA	15	0	0	(15)	Nov 08
AVIACSA	26	0	0	(26)	Aug 09
MEXICANA	78	0	0	(78)	Sep 10
GLOBAL AIR	4	0	0	(4)	Jan 19
INTERJET	11	73	0	(11)	Dec 20
AEROMAR	14	10	0	(14)	Feb 23
MAGNICHARTERS	5	12	0	(5)	Jan 26
Subtotal	189	95	0	(189)	

	jun-08	dic-19	jun-26	Var. Airplanes	Var. % Jun 26/Jun 08
Total Net	307	351	449	142	46%

2025 commercial revenue per PAX

vs. peers (US\$/PAX) – converted at a 2025 average
FX of PS. 18.0012/US\$ for Mexican Airports

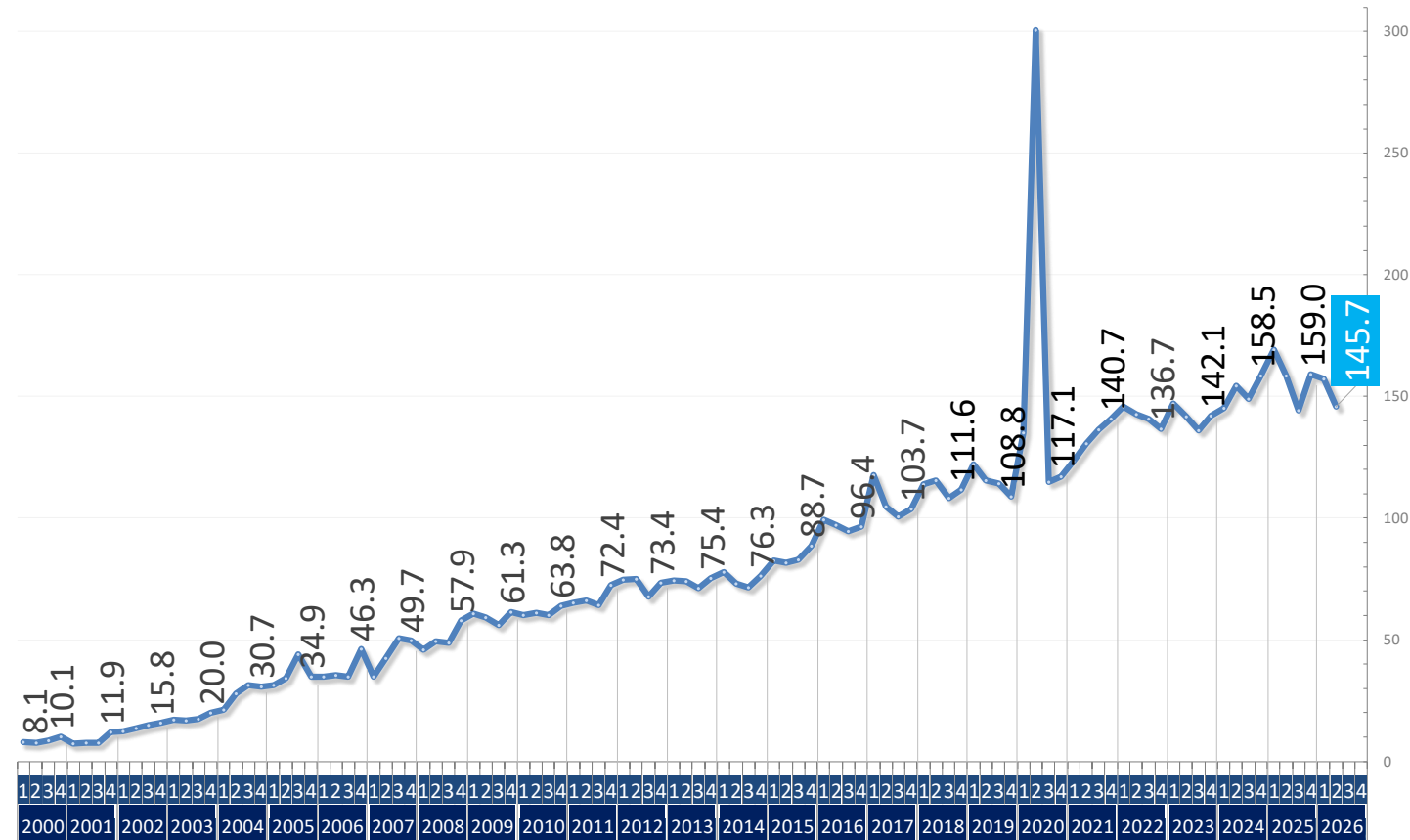


¹ 2025 International Weighted Average, which includes airports of: Dubai (DXB), Copenhagen (CPH), Vienna (VIE), Changi (SIN), Fraport AG (FRA) and a representative selection of major US hubs (JFK, LAX, DFW). Source: public annual / quarterly financial Company information. For Mexican Airports, commercial revenues converted to US\$ at a 2025 avg. FX of Ps. 18.0012/US\$ (banxico.org.mx); commercial revenues exclude: ASUR: PR & COL operations; OMA: Cargo, NH Hotel (Mex. City Airport), Hilton Garden Inn Hotel (Mty. Airport) & Aero Ind. Park; GAP: Montego Bay, Kingston, Cargo & Customs Warehouse operations.

Nominal CAGR 2000 – 2025: 18.1%; (Mexican CPI CAGR 2000-2025: 4.4%)

Commercial revenues per passenger per quarter evolution

(Pesos / Passenger in Mexican pesos as of date reported)



Note: Commercial revenue per passenger recorded in 3Q'05 reflects a one time payment from Dufry Mexico of Ps.39.5mm; Commercial revenue recorded in 4Q'06 reflects a one time payment of Ps.19.1mm from Aldeasa for a new concession contract at Terminal 3 in Cancun International. PAX traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19 (COVID-19). PAX traffic excludes transit and general aviation. Otherwise stated, figures from operations in PR and Colombia are excluded

ASUR Total
Revenues
for 6M26:
\$15,698,761
*(thousands of Mexican
pesos, excluding
Construction Revenues)*

Commercial Revenues
per Passenger for
6M26:
\$153.5
(Mexican pesos per passenger)

CONSOLIDATED RESULTS

	6 months		% Change
	2025	2026	
TOTAL Passengers (thousand)	36,337	36,214	(0.3)
Total Revenues	17,502,907	18,377,927	5.0
Aeronautical	10,019,456	9,667,632	(3.5)
Non-Aeronautical	5,585,424	6,031,129	8.0
- Commercial Revenues	5,195,124	5,616,026	8.1
- Commercial revenues per PAX *	141.5	153.5	8.5
Construction Revenues	1,898,027	2,679,166	41.2
Total Revenues w/o Construction Revenues	15,604,880	15,698,761	0.6
Operating Costs and Expenses (exc. Construct. Costs)	6,091,046	7,120,807	16.9
Comprehensive Financing Result (Cost)	(1,098,075)	(1,076,860)	(1.9)
EBITDA	10,749,757	9,942,470	(7.5)
Adjusted EBITDA Margin **	68.9%	63.3%	(555 bps)

Thousands of Mexican pesos (except of Per Passenger figures)

* Passenger figures include transit and general aviation passengers Mexico, Puerto Rico y Colombia

** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare ASUR's consolidated results for the 6-month period ended June 30, 2025 and 2026.

Consolidated Debt Indicators	Jun 30, 25	Dec 31, 25	Jun 30, 26
Total Debt/ LTM EBITDA (Times) *	1.1	1.4	1.7
Total Net Debt/ LTM EBITDA (Times) **	0.1	0.8	0.9
Interest Coverage Ratio ***	12.7	9.6	7.9
Total Debt	21,749,883	27,486,563	27,339,887
Short-term Debt	1,142,219	625,850	550,259
Long-term Debt	20,607,664	26,860,713	26,229,444
Cash & Cash Equivalents	19,815,868	11,116,335	11,641,384
Total Net Debt ****	1,934,015	16,370,228	15,698,503

* Total Debt to EBITDA Ratio = ASUR's interest-bearing liabilities divided by its EBITDA. ** Total Net Debt to EBITDA Ratio = ASUR's interest-bearing liabilities minus Cash & Cash Equivalents, divided by its EBITDA. *** Interest Coverage Ratio: For MEX = ASUR's LTM EBITDA divided by its LTM interest expenses. For PR = LTM Cash Flow Generation divided LTM debt service; for COL = LTM EBITDA minus LTM taxes divided by LTM debt service. **** Total Net Debt = ASUR's total debt without Cash & Cash Equivalents.

ASUR Mexico
Total Revenues
for 6M26:
\$10,740,159
(thousands of Mexican pesos, excluding Construction Revenues)

Commercial Revenues
per Passenger for
6M26:
\$151.9
(Mexican pesos per passenger)

ASUR Mexico: Main Financial Data

	6 months		% Change
	2025	2026	
TOTAL Passengers <i>(thousand)</i>	21,062	20,551	(2.4)
Total Revenues	12,926,905	13,122,549	1.5
Aeronautical	7,421,592	7,254,451	(2.3)
Non-Aeronautical	3,843,745	3,485,708	(9.3)
- Commercial Revenues	3,458,836	3,121,381	(9.8)
- Commercial revenues per PAX *	164.2	151.9	(7.5)
Construction Revenues	1,661,568	2,382,390	43.4
Total Revenues w/o Construction Revenues	11,265,337	10,740,159	(4.7)
Operating Costs and Expenses <i>(exc. Construct. Costs)</i>	3,568,642	3,672,925	2.9
Comprehensive Financing Result (Cost)	(940,392)	(782,822)	(16.8)
EBITDA	8,324,123	7,735,529	(7.1)
Adjusted EBITDA Margin **	73.9%	72.0%	(187 bps)

Thousands of Mexican pesos (except of Per Passenger figures)

* For the purpose of calculation, 99.9 and 101.5 thousand transit and general aviation PAX are included in 6M25 and 6M26.

** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare ASUR Mexico's independent results for the 6-month period ended June 31, 2025 and 2026;

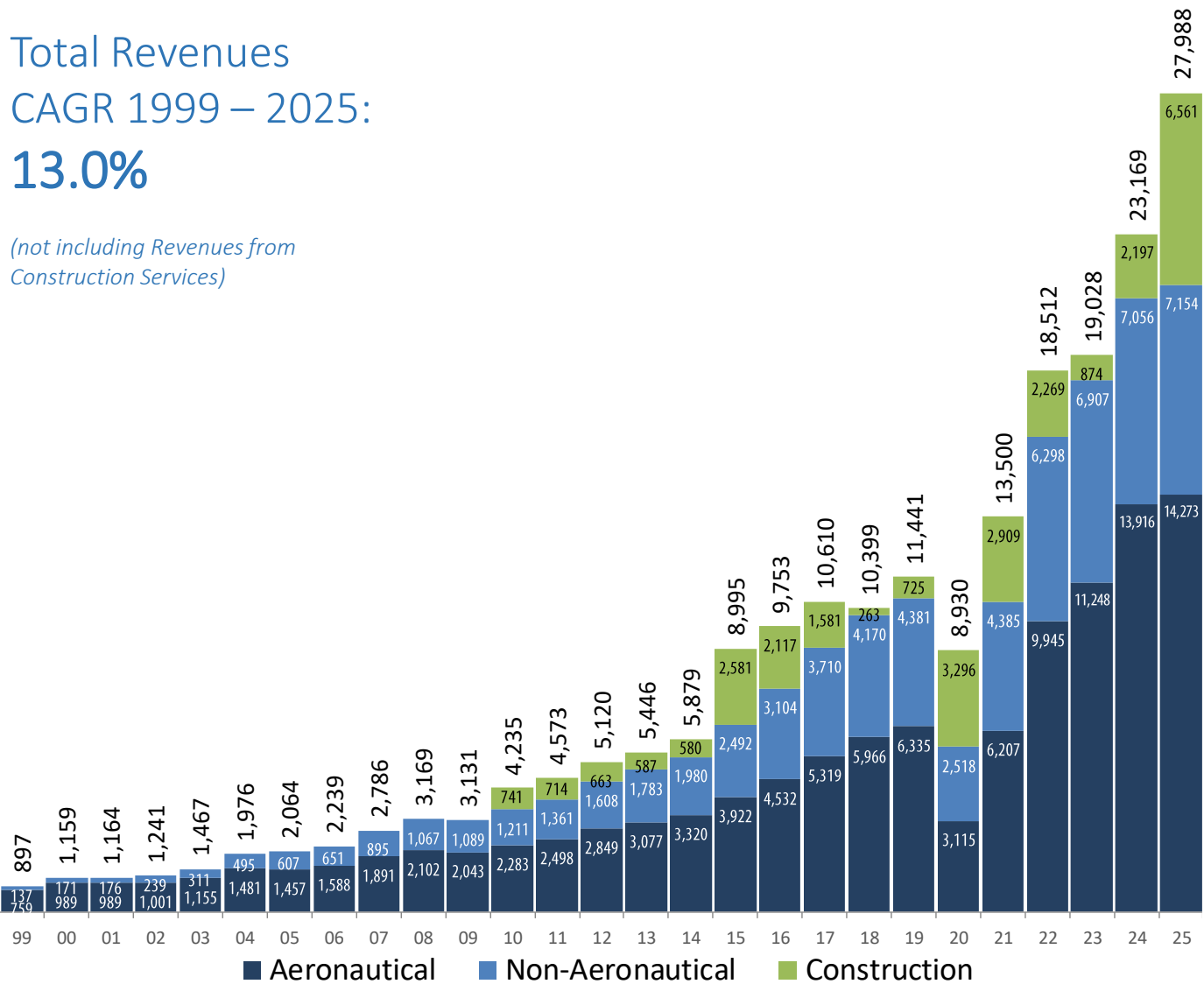
Otherwise stated, figures from operations in PR, Colombia & ASUR US are excluded.



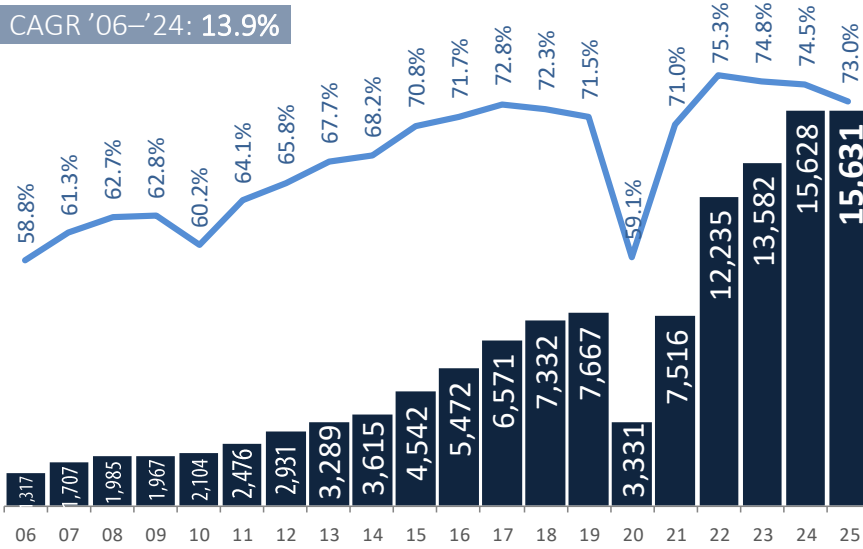
1999 – 2025 Revenues

Total Revenues
CAGR 1999 – 2025:
13.0%

(not including Revenues from Construction Services)



EBITDA & EBITDA Margin (Ps. Mm)



EBITDA = net income before: provision for taxes, deferred taxes, profit sharing, non-ordinary items, participation in the results of associates, comprehensive financing cost and D&A. EBITDA should not be considered as an alternative to net income, as an indicator of our operating performance or as an alternative to cash flow as an indicator of liquidity. Our management believes that EBITDA provides a useful measure widely used by investors and analysts to evaluate our performance and compare it with other companies. EBITDA is not defined under US GAAP or IFRS and may be calculated differently by different companies. 2010 - 2025 EBITDA margin calculated w/o Rev. from Constr. Serv. for comparability with previous periods.

Growth rates: 1999 – 2025 CAGR (%)

Passenger traffic	5.3%
Total revenues	13.0%
EBITDA	14.3%
Net income	17.2%
Mexican CPI	4.6%

Source Mexican CPI: Inegi; Note: CAGRs calculated in Mexican peso terms; Revenues from Const. Serv. not included; PAX figures exc. PAX in transit or GA.. Otherwise stated, figures from operations in PR and Colombia are excluded.

ASR

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NYSE

25 years

Company Overview

Regulation

Operational Information

Commercial Revenues

Financial Information

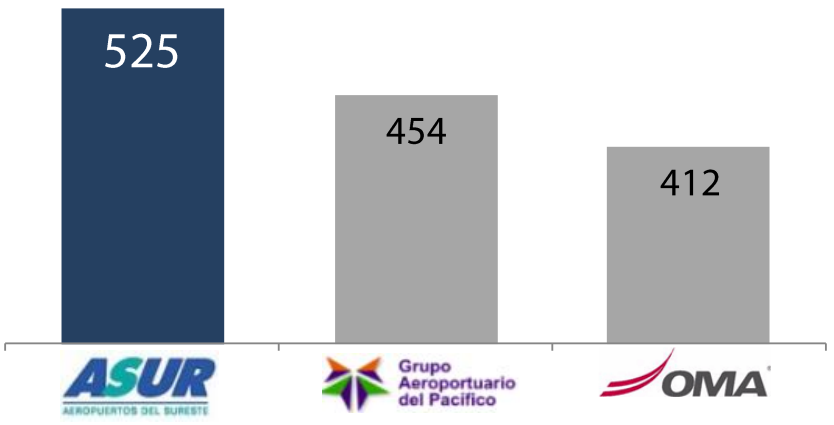
Strategic Matters

International

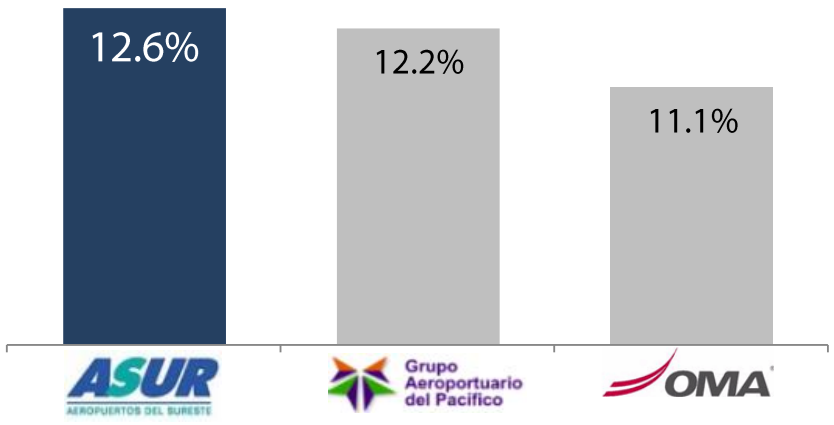
ACI has named
Cancun as the
best airport in Latin America
for 4 consecutive years



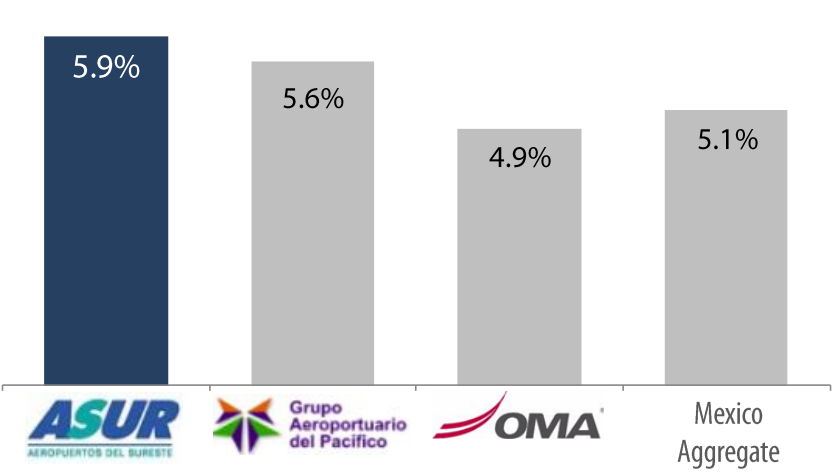
Revenue per PAX in 2025



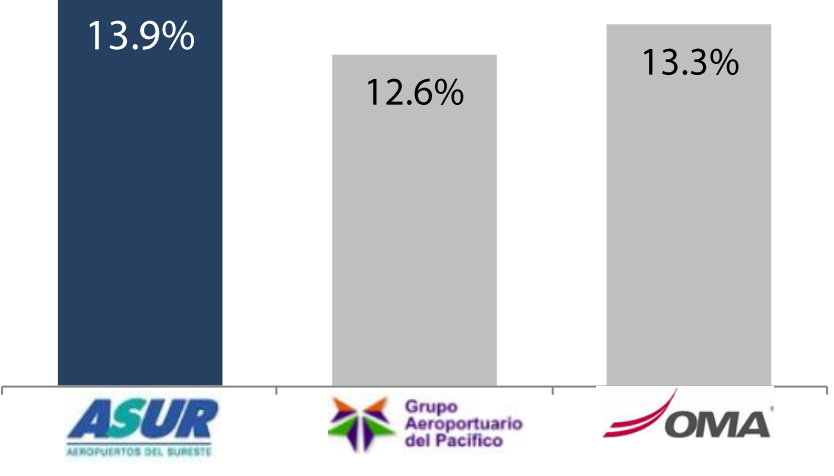
CAGR in Revenues 2006 – 2025 (%)



CAGR in PAX Traffic 2006 – 2025 (%)



CAGR in EBITDA 2006 – 2025 (%)



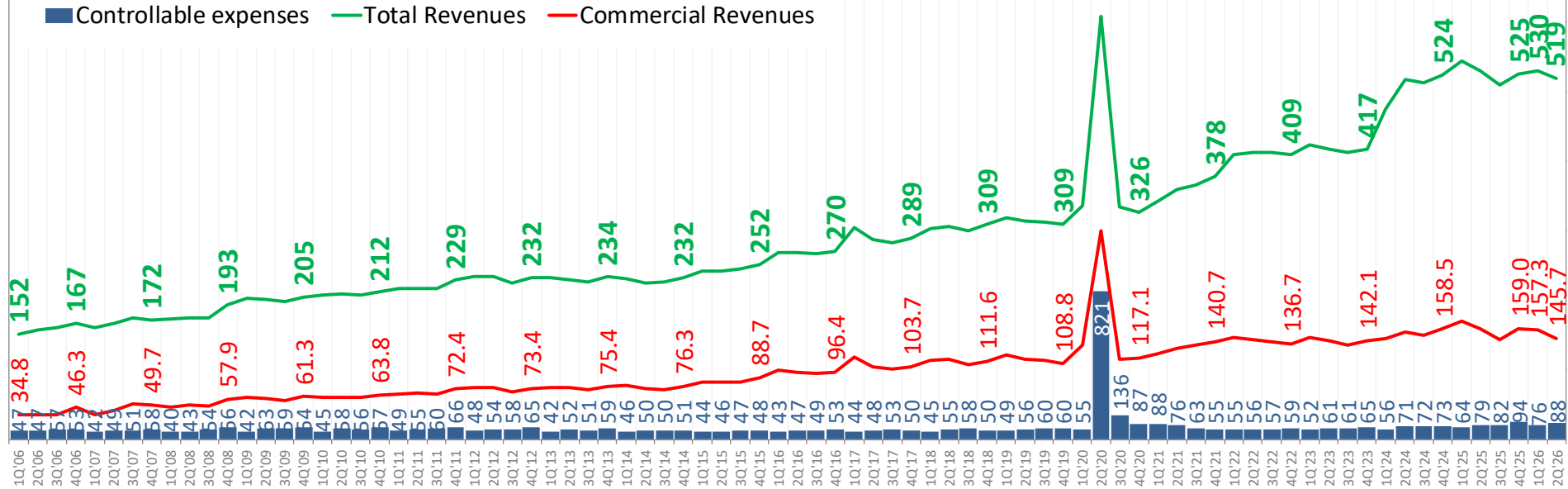
NOTES:

1. Revenues from Construction services are excluded for ASUR, GAP & OMA.
2. ASUR figures exclude 2025 PAX, revenues & EBITDA from its participation in San Juan Airport Operations (Puerto Rico) & Airplan (Colombia)
3. GAP figures exclude 2025 PAX, revenues & EBITDA from Montego Bay, Kingston Airport, Cargo & Customs Warehouse Operations.
4. OMA figures exclude 2025 PAX, revenues & EBITDA from Cargo, NH Hotel (Mexico City Airport), Hilton Garden Inn Hotel (Monterrey Airport) & Aero Industrial Park.



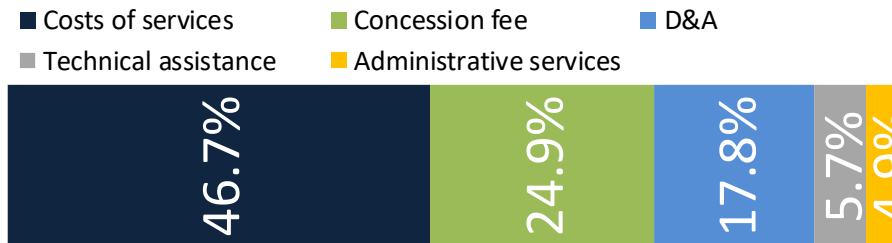
Revenues have grown at a faster rate than total costs and PAX traffic

Revenue and cost per PAX comparison (Nominal Pesos / PAX)



NOTE: Total Revenue per PAX excludes revenues from construction services. Controllable expenses per PAX exclude: D&A, Concession Fee, Technical Assistance and Cost of Sales from Direct Commercial Operation. Controllable expenses 3Q'10: Does not reflect the Ps.128.0 million increase in the reserve for doubtful accounts resulting from the bankruptcy announced by Grupo Mexicana de Aviación. Controllable expenses 2020: Does not reflect the Ps. 65.5 million increase in the reserve for doubtful accounts resulting from the bankruptcy announced by Interjet (2Q'20 Ps. 21.6 million, 3Q'20 Ps 21.6 million and 4Q'20 Ps 22.3 million); PAX traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19, reflecting the impact of the COVID-19 pandemic.

2025 operating cost breakdown (%)



2025 OPEX for operations in Mexico equal: \$7,051M pesos; (PR and Colombia excluded)

For reference: 2023 operating cost breakdown (%) - Before New Tariff Regulation



Growth rates: 2006 – 2025 CAGR (%)

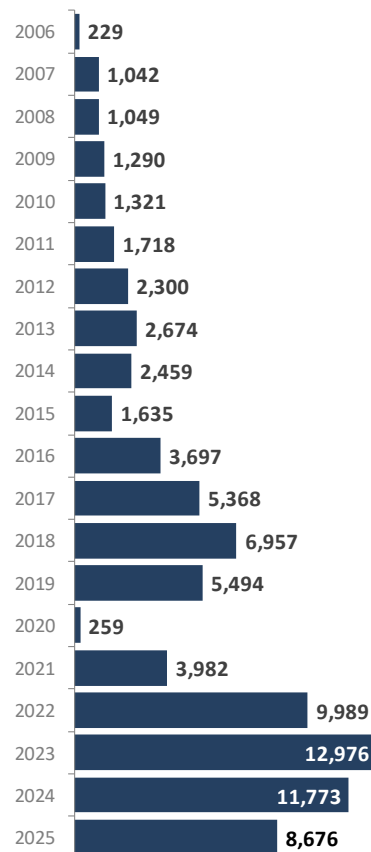
Passenger traffic	5.9%	Cost of services	9.0%
Revenues	12.6%	Administrative services	6.9%
EBITDA	13.9%	Total costs	8.8%
Net Income	16.2%	Mexican inflation (CPI)	4.4%
		Mexican GDP growth	1.5%

Growth rates in Mexican peso terms; Mexican inflation growth rate calculated as the % change in CPI indexed to 2006; total costs include concession fee, technical assistance, administrative services, costs of services and D&A; PAX traffic excludes Transit and G.A. PAX. Otherwise stated, figures from operations in PR and Colombia are excluded.

Dividends evolution 1999 - 2025

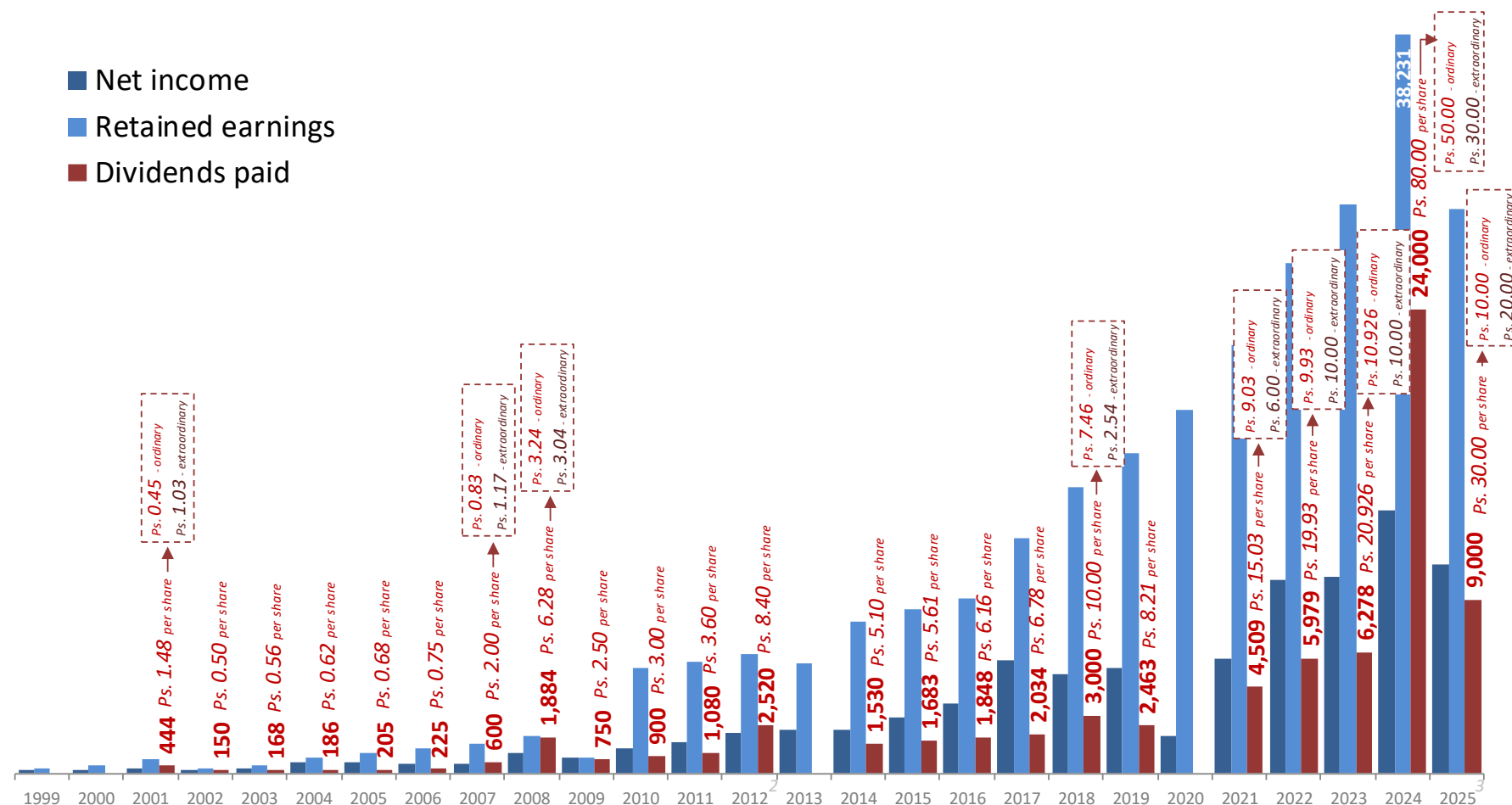
EBITDA – CAPEX

(Ps. million)



Net Income, retained earnings and dividends evolution (Ps. million) ¹

■ Net income
■ Retained earnings
■ Dividends paid



Note: Retained Earnings for the years 2010 - 2025 reflect the adoption of IFRS.

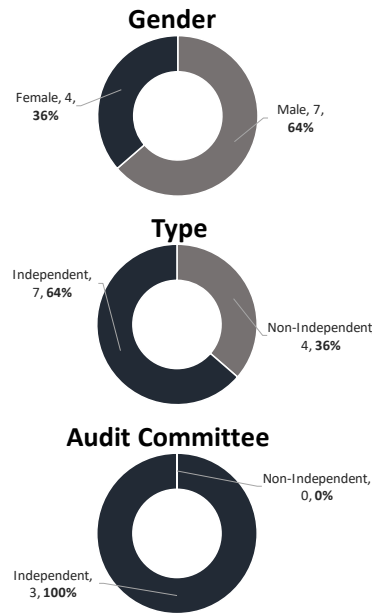
¹ Note: Figures in nominal Mexican pesos for the respective year; for illustrative purposes, dividend in each year in the chart above relates to the dividend paid in nominal pesos in the year thereafter, i.e. dividend shown in year (x) in the chart above is actually the dividend paid in year (x+1) according to ASUR financial statements; ² Note: 4.00 pesos per share paid in May 2013; 4.40 pesos per share paid in December 2013. ³ Note: Ordinary \$10 pesos per share paid in May 2026 (net dividend approved by the Annual General Shareholders Meeting held on April 23rd, 2026), plus two extraordinary \$10 pesos per share, each, payable in November 2026 and December 2026 respectively (net dividends to be presented and to be approved by the Annual Shareholders Meeting to be held on August 20th, 2026). Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

Robust Corporate Governance and Board of Directors

High Corporate Governance Standards

- Sarbanes-Oxley compliant
- 5 committees led by board members
- Audit committee comprised of 3 independent members of the board of directors

Board of Directors Statistics



Seven out of eleven board members are INDEPENDENT (64%)

Type	Board Member	Gender	Age	Member Since	Audit Committee	Operations Committee	Nom & Comp. Committee	Acquisitions & C. Committee	Sustainability Committee
NON-INDEPENDENT ¹	FERNANDO CHICO PARDO CHAIRMAN OF THE BOARD OF DIRECTORS	M	74	2005		X	X	President	
	JOSÉ ANTONIO PÉREZ ANTÓN	M	53	2012		X	X		
	PABLO CHICO HERNÁNDEZ	M	41	2021		X			
	AURELIO PÉREZ ALONSO	M	54	2012				X	
INDEPENDENT	DIANA M. CHÁVEZ VARELA Specialized in ESG & International Relations	F	54	2021					President
	RASMUS CHRISTIANSEN Specialized in Airport Operations	M	74	2007		X		X	
	BÁRBARA GARZA LAGÜERA G. Specialized in Commercial Operations	F	66	2020			President		
	FRANCISCO GARZA ZAMBRANO Specialized in Infrastructure Construction Sector	M	70	2001	X	President			
	GUILLERMO ORTIZ MARTÍNEZ Specialized in Economics & Financial Expert	M	77	2010	President				
	ISABEL PRIETO PRIETO Specialized in Finance & Education	F	59	2025	X				
	HELIANE MARIE LUISE STEDEN Specialized in U.S. Regulatory Framework	F	61	2021					

¹ For each 10% (ten percent) of Series "B" shares of the capital stock owned, every shareholder or group of shareholders may appoint, in accordance with Article 144 of the General Law of Business Entities, one member of the Board of Directors. The shareholders of Series "BB" shares will have the right to appoint 2 (two) members and their respective alternates in accordance with the provisions of Article Six ASUR's bylaws.

ASR
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NYSE

25 years

Short & Long Term Objectives

Company
Overview

Regulation

Operational
Information

Commercial
Revenues

Financial
Information

Strategic
Matters

International



- Further develop our commercial business
- Improve our passenger volumes
- World Class service – ASQ Program
- Improve capital structure
- Monitor new business opportunities

United States, Puerto Rico & Colombia

ASR
LISTED
NYSE

25 years

- Company
Overview
- Regulation
- Operational
Information
- Commercial
Revenues
- Financial
Information
- Strategic
Matters
- International

AEROSTAR

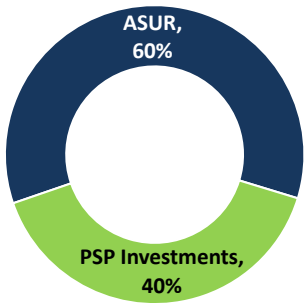
AIRPORT HOLDINGS LLC

AIRPORT OPERATION

Country: Puerto Rico (US)

Start of Operations: Feb 27th, 2013

Ownership:



- Airports:
- **SJU:** Luis Muñoz Marin (**SAN JUAN**)

airplan

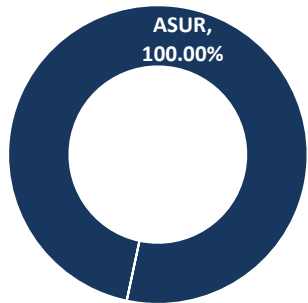
OPERADORA
DE AEROPUERTOS
CENTRO NORTE

AIRPORT OPERATION

Country: Colombia

Start of Operations: Oct 19th, 2017

Ownership:



- Airports:
- **MDE:** José María Córdova (**RIONEGRO**)
 - **EOH:** Olaya Herrera (**MEDELLÍN**)
 - **MTR:** Los Garzones (**MONTERÍA**)
 - **UIB:** El Caraño (**QUIBDÓ**)
 - **APO:** Antonio Roldan B. (**CAREPA**)
 - **CZU:** Las Brujas (**COROZAL**)

ASUR

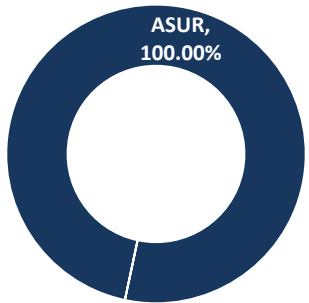
AIRPORTS

SELECT COMMERCIAL OPERATION

Country: United States

Start of Operations: Dec 11th, 2025

Ownership:



- Airports:
- **LAX:** Los Angeles LAX – 6 Terminals
 - **JFK:** New York JFK – 2 Terminals
 - **ORD:** Chicago O’Hare – 1 Terminal



12 years of
successful
operation in
San Juan,
Puerto Rico

AEROSTAR
AIRPORT HOLDINGS LLC



AEROSTAR
AIRPORT HOLDINGS LLC

Company
Overview

Regulation

Operational
Information

Commercial
Revenues

Financial
Information

Strategic
Matters

International

- Luis Munoz Marin International Airport (SJU), in San Juan Puerto Rico (13.6M PAX in 2025) is the largest and busiest airport in the Caribbean.
- **Feb 27th, 2013** initiated with the operation of the airport:
 - Term of 40 years
 - Upfront payment of \$615M USD
 - Airlines serving LMM will collectively make aggregate payments of \$62M USD/yr for the first five years; years 6-40 the payment will be increased annually by the U.S. CPI
 - Revenue-sharing payments to PRPA: fixed at \$2.5M USD first five years; 5% of gross airport revenues (years 6-30); 10% of gross airport revenues (years 31-40)
 - Minimal Capital Improvement projects: \$34M USD
 - Consolidation: Equity method up to may 2017
- **May 26th, 2017**: ASUR increases its participation to 60%.
- **Jun 1st, 2017**: ASUR begins consolidating its operations in Aerostar line by line.

Total Passenger Traffic 2025:

13.6M

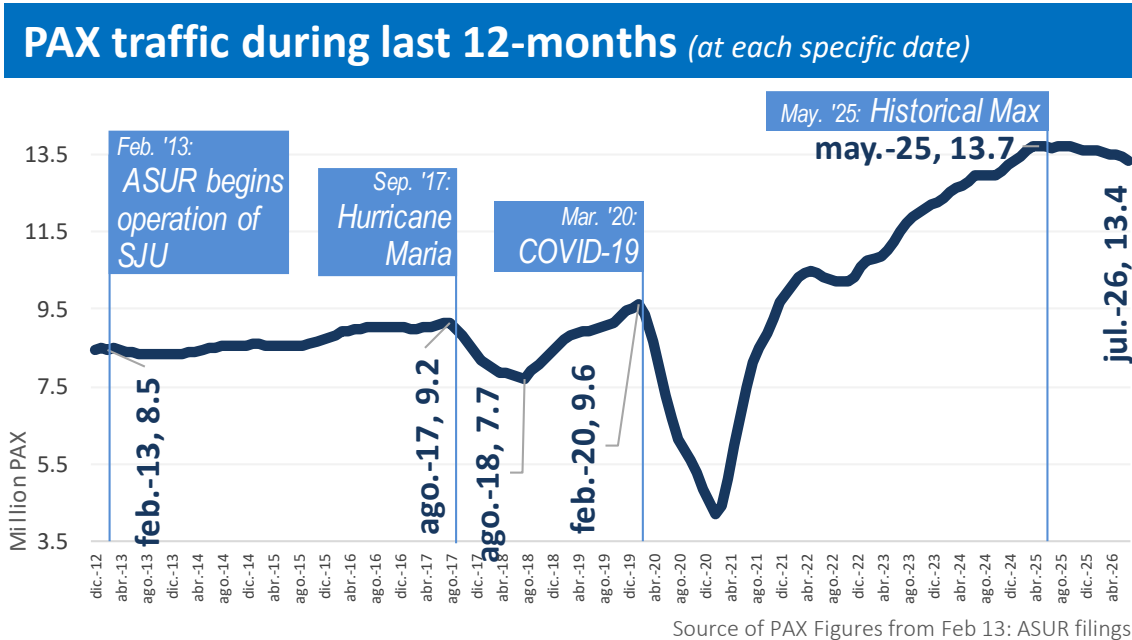


- SJU accounts for about 93% of Puerto Rican passenger traffic *(source: PR Government, Tourism statistics)*
- Approximately 83% of enplanements are origin and destination (“O&D”)
- SJU is served by a strong and diverse group of around 23 airlines
- Aerostar works closely with the airlines and the Puerto Rico Tourism Company in the development of new routes and expansion of services to existing destinations
- September 21, 2017: Hurricane Maria hits Puerto Rico.

Summary of Passenger Traffic			
	Annual		% Change
	2024	2025	
Total PAX	13.2	13.6	3.0
Domestic PAX	11.7	11.9	1.8
International PAX	1.5	1.7	12.0

	Jan - Jul		% Change
	2025	2026	
Total PAX	8.6	8.3	(3.2)
Domestic PAX	7.5	7.3	(3.5)
International PAX	1.0	1.0	(1.4)

Including transit and general aviation PAX.



Aerostar
Total Revenues
for 6M26:
\$2,246,732
(thousands of Mexican pesos, excluding Construction Revenues)

AEROSTAR
AIRPORT HOLDINGS LLC

Commercial Revenues
per Passenger for
6M26:
\$165.4
(Mexican pesos per passenger)

AEROSTAR: Main Financial Data

TOTAL Passengers <i>(thousand)</i>
Total Revenues
Aeronautical
Non-Aeronautical
- Commercial Revenues
- Commercial revenues per PAX
Construction Revenues
Total Revenues w/o Construction Revenues
Operating Costs and Expenses <i>(exc. Construct. Costs)</i>
Comprehensive Financing Result (Cost)
EBITDA
Adjusted EBITDA Margin *
Commercial Revenues breakdown - TOTAL
Direct Commercial Operation (DCO)
without DCO
Commercial Revenues breakdown - PER PASSENGER
Direct Commercial Operation (DCO)
without DCO

6 months		% Change
2025	2026	
Consolidated	Consolidated	
7,189	6,985	(2.8)
2,676,538	2,479,251	(7.4)
1,221,669	1,087,696	(11.0)
1,225,304	1,159,036	(5.4)
1,220,145	1,154,964	(5.3)
169.7	165.4	(2.6)
229,565	232,519	1.3
2,446,973	2,246,732	(8.2)
1,533,046	1,485,043	(3.1)
(245,249)	(213,653)	(12.9)
1,307,344	1,148,302	(12.2)
53.4%	51.1%	(232 bps)
1,220,145	1,154,964	(5.3)
448,760	420,394	(6.3)
771,385	734,570	(4.8)
169.7	165.4	(2.6)
62.4	60.2	(3.6)
107.3	105.2	(2.0)

Thousand of Mexican Pesos (except of Per Passenger figures) at an avg. Exch. rate of 17.4802 for 6M26

* Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

DCO = Direct Commercial Operation. Represents ASUR's direct operation in its convenience stores in Puerto Rico; Commercial Revenues exclude Other aeronautical revenues (fuel farm / flowage - base and excess rent)

Figures compare Aerostar’s independent results for the 6-month period ended June 30, 2025 and 2026

Oct 19, 2017:
ASUR begins
the operation
of Airplan



- This acquisition is an important strategic addition that allows ASUR to enter the South American market by offering airport services through six airports in Colombia:
 - RIONEGRO - Jose Maria Cordoba
 - MEDELLÍN - Olaya Herrera
 - MONTERIA - Los Garzones
 - QUIBDÓ - El Caraño
 - CAREPA - Antonio Roldan B.
 - COROZAL - Las Brujas
- **Oct 19th, 2017:** ASUR begins consolidating its operations in Airplan line by line.
- **May 25th, 2018:** ASUR acquires the remaining 7.58% of Airplan bringing its ownership stake in the company to 100%.
- **Mar 26th, 2026:** Addendum No. 27 (Otrosí 27) authorizing the execution of “Immediate Interventions” at Rionegro Airport (capacity expansion and service-level improvement works) – for a CAPEX of COP 164,611 M current pesos.

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25 years

Company Overview

Regulation

Operational Information

Commercial Revenues

Financial Information

Strategic Matters

International

Total Passenger Traffic 2025:

17.3M

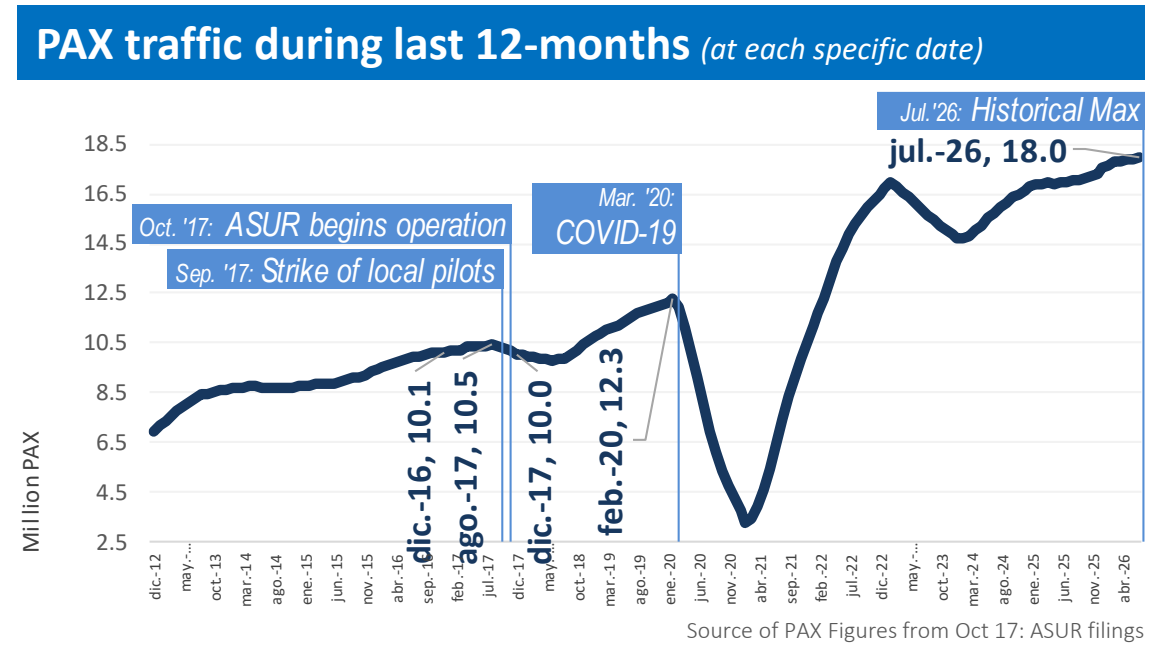


- Traffic at Airplan airports accounts for 27.5% of passenger traffic in Colombia
(latest update: Dec 2024, source: aerocivil.gov.co; *Bogota Airport, the busiest one in the country accounts for 37.8%, Cali for 5.6% and Cartagena for 6.2%*)
- Airplan is the second-largest airport concession holder in Colombia, with 17.3 million passengers in 2025
- September 20, 2017: Strike of local pilots at a major international carrier
- March 2023: Suspension of operations of two local airlines in Colombia

Summary of Passenger Traffic			
	Annual		% Change
	2024	2025	
Total PAX	16.7	17.3	4.0
Domestic PAX	13.0	13.2	1.8
International PAX	3.6	4.1	11.8

	Jan - Jul		% Change
	2025	2026	
Total PAX	9.7	10.4	7.0
Domestic PAX	7.4	8.0	8.0
International PAX	2.3	2.4	4.0

Excluding transit and general aviation PAX, as reported by ASUR.





ASUR

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25 years

Company Overview

Regulation

Operational Information

Commercial Revenues

Financial Information

Strategic Matters

International

Airplan

Total Revenues for 6M26:

\$1,889,460

(thousands of Mexican pesos, excluding Construction Revenues)



Commercial Revenues per Passenger for 6M26:

\$62.2

(Mexican pesos per passenger)

AIRPLAN: Main Financial Data	6 months		% Change
	2025	2026	
	Consolidated	Consolidated	
TOTAL Passengers (thousand)	8,467	9,058	7.0
Total Revenues	1,899,464	1,953,717	2.9
Aeronautical	1,376,195	1,325,485	(3.7)
Non-Aeronautical	516,375	563,975	9.2
- Commercial Revenues	516,143	563,685	9.2
- Commercial revenues per PAX *	61.0	62.2	2.1
Construction Revenues	6,894	64,257	832.1
Total Revenues w/o Construction Revenues	1,892,570	1,889,460	(0.2)
Operating Costs and Expenses ** (exc. Construct. Costs)	989,358	1,346,754	36.1
Comprehensive Financing Result (Cost)	87,566	154,335	76.2
EBITDA	1,118,290	1,090,549	(2.5)
Adjusted EBITDA Margin ***	59.1%	57.7%	(137 bps)

Thousands of Mexican pesos (except of Per Passenger figures) at an average exchange rate of 208.9721 COP / MXP for 6M26

* For the purpose of calculation, 281.3 and 278.2 thousand transit and general aviation PAX are included in 6M25 and 6M26.

** Depreciation and Amortization increased 154.7% 6M26 vs 6M25, from Ps. 215.1M to Ps. 547.8M mainly reflecting an adjustment to the concession amortization method introduced in 3Q25

*** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures compare Airplan’s independent results for the 6-month period ended June 30, 2025 and 2026

NOTE: Mar 26, 2026: Addendum No. 27 (Otro sí 27) authorizing the execution of “Immediate Interventions” at Rionegro Airport (capacity expansion and service-level improvement works) – for a CAPEX of COP 164,611 M current pesos.

ASR

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NYSE

25 years

ASUR Airports
manages select
commercial
programs at US
airports with
+70M annual
customers



3 Airports
9 Terminals

LAX

John F. Kennedy International Airport

O'HARE

1, 2, 3, 6, Tom Bradley Int & Bradley West Gates

The New T1 & T8

T5

United States



+70M customers



- Jul 30th, 2025:* ASUR US Commercial Airports, LLC acquires all of the issued and outstanding equity interest of URW Airports, LLC for an EV of **\$295M USD**.
- The acquired business manages select commercial programs at US airports: **LAX (Los Angeles), JFK (New York) & ORD (Chicago)**
- The acquisition represents ASUR's strategic expansion into the U.S. airport retail concessions market
- Dec 11th, 2025:* ASUR US begins operations

ASUR US

Total Revenues
for 6M26:

\$822,410

(thousands of Mexican pesos, excluding Construction Revenues)



ASUR US: Main Financial Data
Total Revenues (Non-Aeronautical)
- Commercial Revenues
Operating Costs and Expenses *, ** (exc. Construct. Costs)
Operating Profit
Comprehensive Financing Result (Cost) ***
EBITDA
EBITDA Margin

6 months		% Change
2025	2026	
n/a	822,410	n/a
n/a	775,996	n/a
n/a	616,085	n/a
n/a	206,325	n/a
n/a	(234,720)	n/a
n/a	(31,910)	n/a
n/a	-3.9%	n/a

Thousand of Mexican Pesos (except of Per Passenger figures) at an avg. Exch. rate of 17.4802 for 6M26

* Includes items attributable to 2025 that were recognized in this period, including lease-related adjustments, account reconciliation items, provisions for uncollectible accounts, and prior-year employee bonuses

** Includes lease-related accounting effects associated with agreements with US airport authorities, according to IFRS16 (favorable effect)

*** Includes lease-related accounting effects associated with agreements with US airport authorities, according to IFRS16 (negative effect); zero net effect